





Strategic Report

The Group Strategic Report provides a review of the business for the financial year and describes how we manage risks.

The report outlines the developments and performance of the Group during the financial year, the position at the end of the year and discusses the main trends and factors that could affect the future.

Key performance indicators are published to show the performance and position of the Company. Pages 9 to 11 outline the Company's business model and strategy.

Our Business

Pages 4 to 25

Details the composition of the Group, features a statement from the Chairman and senior management commentary on the individual business segments.

Our Performance

Pages 26 to 47

Outlines the developments and performance of the Group during the financial year with commentary from the Chief Executive Officer and Chief Financial Officer.

Above:
PLC Head Office, Northwich, Cheshire